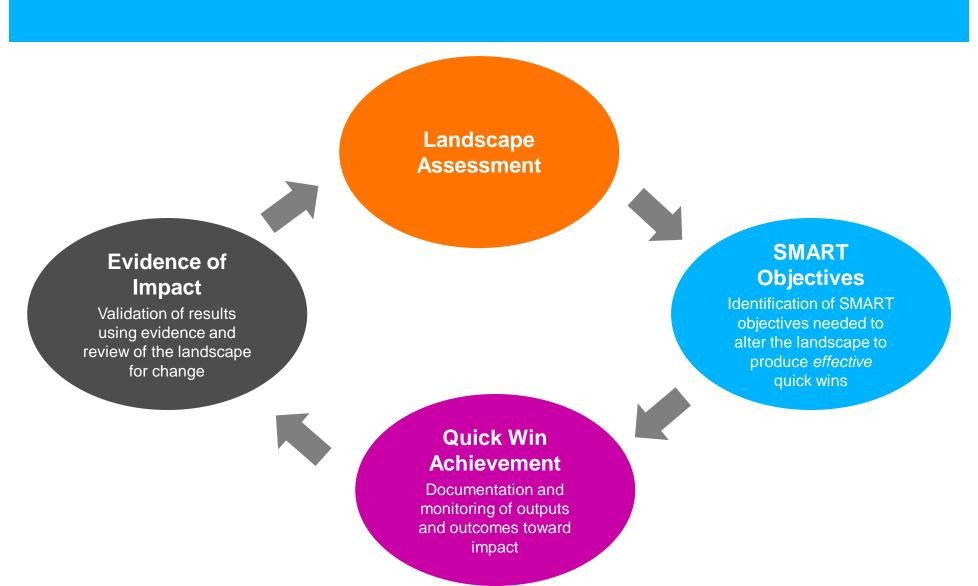


OVERVIEW ON AFP SMART APPROACH

Women Parliamentarians meeting
Joint Accountability for FP2020:
Parliamentarians, Ministries of Health and Civil Society
30 September – 1 October, 2014

AFP Advocacy Approach



Overview

Key advocacy terms and concepts

- Goal
- Objective
- Quick Win
- SMART
- The 3 phases essential to ensuring success



Definitions and Key Concepts

Goal

- Long-term outcome to describe the overall mission or purpose of a project, usually supported by several objectives
- What do you want to achieve over the long term?

Objective

- A specific result/target that a person or system aims to achieve within a specific time frame and with available resource.
- The measurable items you need to accomplish within the next 12 months to move toward your goal

Quick Win

 Discrete, critical policy or funding or programmatic decision that must occur in the near term to achieve a broader goal

Types of Quick Wins

Funding	MoH encreased FP budget by 54% from \$190,000 to \$293,000			
Policy	National family planning guidelines are amended to allow community-based distribution of contraceptive injectables			
Programmatic	tic FP services are integrated with HIV services			
Visibility	Government announces Family Planning 2020 (FP2020) commitment at the International Conference on Family Planning			

AFP SMART in 9 Steps

Phase 1
Build
Consensus

Step 1
Decide Who to Involve

Step 2
Set SMART
Objective

Step 3
Identify the
Decisionmaker

Phase 2
Focus
Efforts

Step 4
Review the
Context

Step 5Know the
Decisionmaker

Step 6
Determine the Ask

Phase 3
Achieve
Change

Step 7Develop a
Work Plan

Step 8
Set
Benchmarks
for Success

Step 9
Implement and Assess

Phase 1
Build
Consensus

Step 1
Decide Who to
Involve

Step 2
Set SMART
Objective

Step 3
Identify the
Decisionmaker



Step 1

Decide Who to Involve

Step 1—Decide Who to Involve



Private Sector

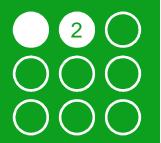
Parliament

Healthcare Providers

Civil Society

Academia

Government





Set SMART Objective

SMART Objective

A SMART objective increases the likelihood of achieving a Quick Win

Specific

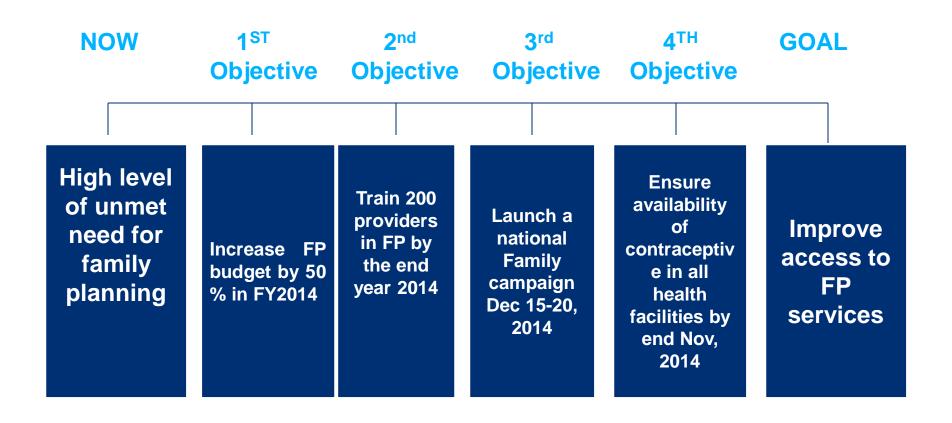
Measurable

Attainable

Relevant

Time-bound

Examples of SMART objectives





Step 3

Identify the Decisionmaker

Step 3—Who Makes the Decisions?



- Who has the power to help ensure that your issue is addressed?
- Who can make your objective a reality by taking a specific action or changing a specific behavior
- For example, who can ensure that contraceptive supplies and services are available for women who would want and need them?

Private Sector Government Academia **Economists** Minister of Health Researchers Healthcare Minister of Gender **Professors** providers Minister of Finance Civil Society Advisors to the Minister Nongovernmental Organizations **Technical Officers** Faith-based Organizations Healthcare Providers Women's Associations **Doctors** Youth Groups Midwifes **Advocacy Officers**

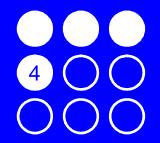
Phase 2
Focus Efforts

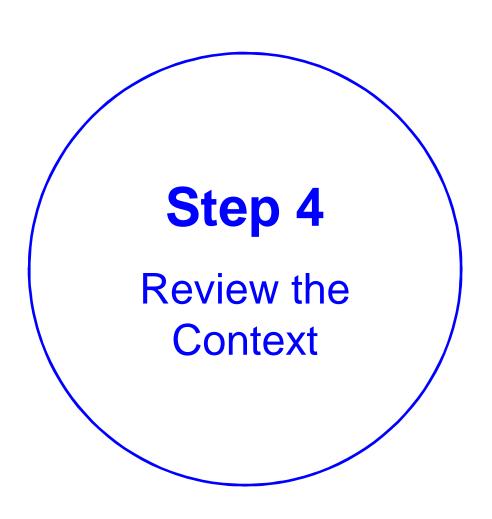
Step 4
Review the
Context

Step 5
Know the
Decisionmaker

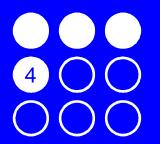
Step 6
Determine the
Ask

Internal and external scan





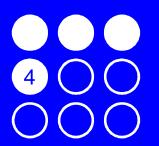
Internal Scan



What are your organization's assets and challenges that may impact your outreach strategy (budget, staffing skills, resources, reputation, etc.)?

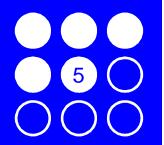
Internal Challenges	Internal Opportunities	

External Scan



What is already happening outside your organization that may impact your strategy (e.g., timing of the issue or events, activities of other organizations in this space, barriers audiences may face to taking action, other potential obstacles or opportunities)?

External Challenges	External Opportunities	



Step 5

Know the Decisionmaker

Step 5—What Do We Know About the Decisionmaker?



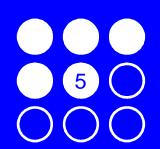
- What is their background? What are their core concerns?
- Have they made any statements for or against family planning?
- Whose opinion do they care most about?
- Are they willing and able to act on issues they care about?

What Does the Decisionmaker Value?

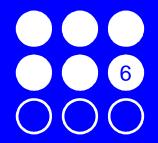


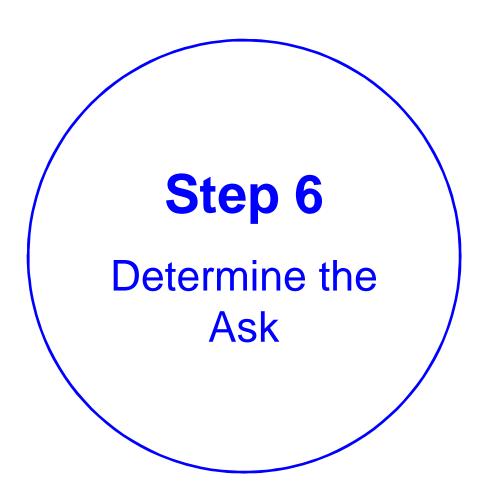
- Maternal health or women's rights?
- Cost-effectiveness of public health programs?
- Young people?
- Socio-economic development?

How Do We Best Approach Each Decisionmaker?

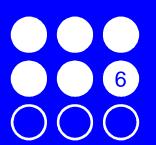


- Provide and share information
 - Why is our issue important?
- Build /Encourage the will to act
 - persuade the decisionmaker to take action?
- Recognize their leadership/reinforce the action
 - How can we thank the decisionmaker publicly and celebrate his/her role in securing a win?





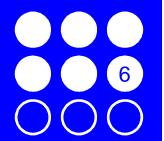
Step 6—What Is Our "Ask" and How Can We Support It?



Support the ask through

- Rational arguments
 - Use facts or evidence
- Emotional arguments
 - Use evocative stories and photos
- Ethical arguments
 - Use a rights-based approach

Determine the Messenger



Policymaker

Celebrity

Community Members

Property of the Control of the Contr

AFP SMART

Right Decision maker
Right messenger
Right Message
Right Time

Phase 3

Achieve Change

Step 7

Develop a Work Plan

Step 8

Set

Benchmarks

for Success

Step 9

Implement and Assess



Step 7

Develop a Work Plan and Budget

Example of an action plan



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SMART Objective	Next Steps/ Input Activities	Estimated Budget	Person(s) Responsible	Timeline

Assessment of succes





Step 8— Three Ways to Measure Success



- Outputs—Did you carry out all the advocacy activities in your work plan?
- Outcomes—Did you fulfill your SMART objectives and achieve a Quick Win?
- Impact—Did your Quick Win improve the situation for those who need and want access to family planning?

Step 9—Putting it All Together



Landscape Assessment

Evidence of Impact

Validation of results using evidence and review of the landscape for change

SMART Objectives

Identification of SMART objectives needed to alter the landscape to produce effective quick wins

Quick Win Achievement

Documentation and monitoring of outputs and outcomes toward impact



Thank You!

AFP aims to increase the financial investment and political commitment needed to ensure access to high-quality family planning through evidence-based advocacy.



